

Results for Announcement to the Market

| | | | | \$'000 |
|--|----|--------|----|-----------------|
| Revenue | up | 18.1% | to | 353,413 |
| Profit before tax excluding significant items¹ | up | 10.9% | to | 20,690 |
| Profit after tax excluding significant items¹ | up | 12.8% | to | 14,734 |
| Loss before tax¹ | up | 108.6% | to | (61,908) |
| Loss after tax¹ | up | 99.8% | to | (66,557) |
| Loss after tax attributable to members¹ | up | 99.8% | to | (66,557) |
| Net loss for the period attributable to members¹ | up | 99.8% | to | (66,557) |

| Dividends | Amount per security | Franked amount per security |
|-----------------------|----------------------------|------------------------------------|
| Final dividend | 5.0¢ | 5.0¢ |
| Interim dividend | 6.0¢ | 6.0¢ |

Payment date for final dividend

11 November 2014

Record date for determining entitlements to the dividend

8 October 2014

¹ See Note 1 in the attached financial statements for details about restatements associated with the Group early adopting AASB 9 *Financial Instruments*

McPherson's Limited
Consolidated Statement of Comprehensive Income
For the year ended 30 June 2014

| | Note | 2014 \$'000 | 2013 ¹ \$'000 |
|--|------|-----------------|-----------------------------|
| Revenue | | | |
| Sales revenue | 4 | 353,386 | 299,189 |
| Interest | | 27 | 64 |
| Royalties | | - | 10 |
| Total revenue | | 353,413 | 299,263 |
| Commission | | 309 | 113 |
| Contingent consideration adjustment | 2 | - | 3,500 |
| Other income | | 337 | 233 |
| Total revenue and other income | | 354,059 | 303,109 |
| Expenses | | | |
| Materials and consumables used | | (205,685) | (163,823) |
| Employee costs | | (48,732) | (45,619) |
| Advertising and promotional | | (17,853) | (15,038) |
| Cartage and freight | | (20,438) | (17,196) |
| Third party warehousing | | (8,128) | (7,232) |
| Rental expenses relating to operating leases | | (7,037) | (6,785) |
| Depreciation | | (2,502) | (2,438) |
| Amortisation of other intangibles | | (393) | (251) |
| Restructure costs | 2 | (1,450) | (1,581) |
| Other expenses | | (17,102) | (16,182) |
| Borrowing costs | | (6,647) | (6,642) |
| Impairment of intangible assets | 2 | (80,000) | (50,000) |
| Loss before income tax | | (61,908) | (29,678) |
| Income tax expense | 6 | (4,649) | (3,641) |
| Loss for the year | | (66,557) | (33,319) |

¹ See Note 1 for details about restatements associated with the Group early adopting AASB 9 *Financial Instruments*

The above statement of comprehensive income should be read in conjunction with the following notes.

McPherson's Limited
Consolidated Statement of Comprehensive Income (continued)
For the year ended 30 June 2014

| | Note | 2014 \$'000 | 2013¹ \$'000 |
|---|-------------|------------------------------|--|
| Loss for the year | | (66,557) | (33,319) |
| Other comprehensive income | | | |
| <i>Items that may be reclassified to profit or loss</i> | | | |
| Changes in the fair value of cash flow hedges | | (7,955) | 7,200 |
| Exchange differences on translation of foreign operations | | 1,464 | 1,864 |
| Income tax relating to these items | | 2,377 | (2,154) |
| Other comprehensive income for the year | | (4,114) | 6,910 |
| Total comprehensive income for the year | | (70,671) | (26,409) |
| | | 2014 Cents | 2013 Cents |
| Basic loss per share | 12 | (71.9) | (43.2) |
| Diluted loss per share | 12 | (71.9) | (43.2) |

¹ See Note 1 for details about restatements associated with the Group early adopting AASB 9 *Financial Instruments*

The above statement of comprehensive income should be read in conjunction with the following notes.

McPherson's Limited
Consolidated Balance Sheet
As at 30 June 2014

| | Note | 2014 \$'000 | 2013 ¹ \$'000 | 2012 ¹ \$'000 |
|---|------|----------------|-----------------------------|-----------------------------|
| Current assets | | | | |
| Cash and cash equivalents | | 4,120 | 1,666 | 1,253 |
| Trade and other receivables | | 63,272 | 56,762 | 55,550 |
| Inventories | | 45,489 | 67,577 | 53,360 |
| Derivative financial instruments | | - | 5,258 | 95 |
| Assets classified as held for sale | 8 | 53,281 | - | - |
| Total current assets | | 166,162 | 131,263 | 110,258 |
| Non-current assets | | | | |
| Property, plant and equipment | | 6,040 | 7,667 | 7,076 |
| Intangible assets | 9 | 88,266 | 168,104 | 183,986 |
| Deferred tax assets | | 6,010 | 5,597 | 5,462 |
| Total non-current assets | | 100,316 | 181,368 | 196,524 |
| Total assets | | 266,478 | 312,631 | 306,782 |
| Current liabilities | | | | |
| Trade and other payables | | 50,627 | 38,874 | 30,130 |
| Borrowings | 10 | 2,820 | 2,404 | 1,419 |
| Derivative financial instruments | | 3,854 | 814 | 2,760 |
| Provisions | | 20,364 | 15,965 | 6,085 |
| Current tax liabilities | | 652 | 289 | 989 |
| Liabilities directly associated with assets classified as held for sale | 8 | 7,874 | - | - |
| Total current liabilities | | 86,191 | 58,346 | 41,383 |
| Non-current liabilities | | | | |
| Borrowings | 10 | 76,000 | 68,851 | 76,500 |
| Derivative financial instruments | | 978 | 1,247 | 1,455 |
| Provisions | | 863 | 949 | 828 |
| Deferred tax liabilities | | 7,902 | 14,146 | 13,675 |
| Total non-current liabilities | | 85,743 | 85,193 | 92,458 |
| Total liabilities | | 171,934 | 143,539 | 133,841 |
| Net assets | | 94,544 | 169,092 | 172,941 |
| Equity | | | | |
| Contributed equity | 11 | 147,003 | 139,117 | 103,253 |
| Reserves | | (2,585) | 1,401 | (5,674) |
| (Accumulated losses) / retained earnings | | (49,874) | 28,574 | 75,362 |
| Total equity | | 94,544 | 169,092 | 172,941 |

¹ See Note 1 for details about restatements associated with the Group early adopting AASB 9 *Financial Instruments*

McPherson's Limited
Consolidated Statement of Changes in Equity
For the year ended 30 June 2014

| | Contributed equity \$'000 | Reserves \$'000 | Retained earnings \$'000 | Total equity \$'000 |
|---|---------------------------------|--------------------|--------------------------------|---------------------------|
| Balance at 1 July 2013¹ | 139,117 | 1,401 | 28,574 | 169,092 |
| Loss for the year | - | - | (66,557) | (66,557) |
| Other comprehensive income | - | (4,114) | - | (4,114) |
| Total comprehensive income | - | (4,114) | (66,557) | (70,671) |
| <i>Transactions with shareholders</i> | | | | |
| Shares issued, net of transaction costs and tax | 7,886 | - | - | 7,886 |
| Dividends provided for or paid | - | - | (11,891) | (11,891) |
| Share-based payment transactions with employees | - | 128 | - | 128 |
| Total transactions with shareholders | 7,886 | 128 | (11,891) | (3,877) |
| Balance at 30 June 2014 | 147,003 | (2,585) | (49,874) | 94,544 |

¹ See Note 1 for details about restatements associated with the Group early adopting AASB 9 *Financial Instruments*

The above statement of changes in equity should be read in conjunction with the following notes.

McPherson's Limited
Consolidated Statement of Changes in Equity
Prior year comparative

| | Contributed equity \$'000 | Reserves \$'000 | Retained earnings \$'000 | Total equity \$'000 |
|---|---------------------------------|--------------------|--------------------------------|---------------------------|
| Balance at 1 July 2012¹ | 103,253 | (5,674) | 75,362 | 172,941 |
| Loss for the year ¹ | - | - | (33,319) | (33,319) |
| Other comprehensive income ¹ | - | 6,910 | - | 6,910 |
| Total comprehensive income¹ | - | 6,910 | (33,319) | (26,409) |
| <i>Transactions with shareholders</i> | | | | |
| Shares issued, net of transaction costs and tax | 35,864 | - | - | 35,864 |
| Dividends provided for or paid | - | - | (13,469) | (13,469) |
| Share-based payment transactions with employees | - | 165 | - | 165 |
| Total transactions with shareholders | 35,864 | 165 | (13,469) | 22,560 |
| Balance at 30 June 2013¹ | 139,117 | 1,401 | 28,574 | 169,092 |

¹ See Note 1 for details about restatements associated with the Group early adopting AASB 9 *Financial Instruments*

The above statement of changes in equity should be read in conjunction with the following notes.

McPherson's Limited
Consolidated Statement of Cash Flows
For the year ended 30 June 2014

| | Note | 2014 \$'000 | 2013 \$'000 |
|--|------|-----------------|----------------|
| Cash flows from operating activities | | | |
| Receipts from customers (inclusive of GST) | | 379,083 | 334,519 |
| Payments to suppliers and employees (inclusive of GST) | | (345,142) | (306,966) |
| Interest received | | 27 | 64 |
| Interest and borrowing costs paid | | (6,435) | (7,001) |
| Income taxes paid | | (4,339) | (5,847) |
| Net cash inflows from operating activities | 7 | 23,194 | 14,769 |
| Cash flows from investing activities | | | |
| Payments for purchase of property, plant and equipment | | (1,405) | (2,399) |
| Payments for acquisition of subsidiary, net of cash acquired | 14 | - | (16,604) |
| Payments for acquisition of business assets | 14 | (23,654) | (4,582) |
| Payments for purchase of other intangible assets | | (1,128) | (768) |
| Proceeds from sale of property, plant and equipment | | 70 | 65 |
| Proceeds from sale of business assets | | 2,220 | - |
| Net cash outflows from investing activities | | (23,897) | (24,288) |
| Cash flows from financing activities | | | |
| Proceeds from issue of shares | 11 | 4,804 | 33,651 |
| Transaction costs for issue of shares | 11 | (111) | (737) |
| Proceeds from borrowings | | 143,529 | 172,412 |
| Repayment of borrowings | | (136,369) | (177,500) |
| Repayment of subsidiary borrowings at time of acquisition | 14 | - | (6,132) |
| Dividends paid | | (8,731) | (10,740) |
| Net cash inflows from financing activities | | 3,122 | 10,954 |
| Net increase in cash held | | 2,419 | 1,435 |
| Cash at beginning of financial year | | 1,315 | (166) |
| Effects of exchange rate changes on cash | | (12) | 46 |
| Cash at end of financial year | | 3,722 | 1,315 |

The above statement of cash flows should be read in conjunction with the following notes.

1. Accounting Policies

McPherson's Limited is a for-profit company domiciled in Australia. The consolidated financial report for the year ended 30 June 2014 comprises McPherson's Limited and the entities it controlled at the end of, or during, the year (the "Group").

(a) Basis of Preparation

This financial report has been prepared in accordance with Australian Accounting Standards and Interpretations issued by the Australian Accounting Standards Board, other mandatory professional reporting requirements, and the Corporations Act 2001 for the purpose of fulfilling the Group's obligation under Australian Securities Exchange (ASX) listing rules. The Group is a for-profit entity for the purpose of preparing the financial statements. The report is presented in Australian dollars.

The accounting policies have been applied consistently to all periods presented in the consolidated financial report. The financial report has been prepared on the basis of historical cost, except where assets and liabilities are stated at their fair values in accordance with relevant accounting policies.

Early adoption of accounting standard

During the year the Group elected to early adopt AASB 9 *Financial Instruments* as issued in December 2013. This standard replaces the provisions of AASB 139 *Financial Instruments: Recognition and Measurement* that relate to the recognition, classification and measurement of financial assets and financial liabilities; the derecognition of financial instruments; and hedge accounting.

The key change for the Group associated with adopting AASB 9 relates to hedge accounting and the treatment of the movement in time value of foreign currency options. Previously under AASB 139 the movement in time value of foreign currency options used as hedging instruments had to be recognised in profit or loss, whereas AASB 9 requires the movement to be recognised initially in the hedge reserve and is then recycled to profit or loss either over the period of the hedge, if the hedge is time related, or when the hedged transaction affects profit or loss, if the hedge is transaction related. While AASB 9 does not need to be applied by the Group until the financial year beginning on 1 July 2017, the Group has decided to early adopt the standard in the current year because the new accounting policies are considered to provide more reliable and relevant information.

In accordance with the transition provisions included within AASB 9 comparative figures have been restated. The restatement has resulted in the following changes being made to the 2013 statement of comprehensive income and balance sheet:

| | 2013 Previously stated \$'000 | Restatement \$'000 | 2013 Restated \$'000 |
|-----------------------------------|--|-------------------------------------|---|
| Loss before tax | (27,736) | (1,942) | (29,678) |
| Tax expense | (4,224) | 583 | (3,641) |
| Loss for the year | (31,960) | (1,359) | (33,319) |
| Other comprehensive income | 5,680 | 1,230 | 6,910 |
| Total comprehensive income | (26,280) | (129) | (26,409) |
| Basic loss per share (cents) | (41.4) | (1.8) | (43.2) |
| Diluted loss per share (cents) | (41.4) | (1.8) | (43.2) |
| Inventories | 67,334 | 243 | 67,577 |
| Deferred tax liabilities | 14,073 | 73 | 14,146 |
| Retained earnings | 28,404 | 170 | 28,574 |

Early adoption of accounting standard (continued)

In addition, the restatement resulted in the following changes being made to the 30 June 2012 closing balance sheet: an increase in inventory of \$428,000; an increase in deferred tax liability of \$129,000; a decrease in reserves of \$1,230,000; and an increase in retained earnings of \$1,529,000. All of these changes related to the Australian reportable segment disclosed within Note 4 Segment Information.

Except for the effects of early adopting AASB 9 *Financial Instruments* none of the new standards and amendments to standards that were mandatory for the first time for the financial year beginning 1 July 2013 affected any of the amounts recognised in the current period or any prior period and are not likely to affect future periods.

A full description of the accounting policies adopted by the Group can be found in the Group's full financial statements.

(b) Significant Accounting Estimates

The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements about carrying values of assets and liabilities. Actual results may differ from these estimates. The estimates and associated assumptions are reviewed on an ongoing basis.

The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant are discussed below:

Estimated recoverable amount of goodwill and indefinite lived brandnames

The Group tests goodwill and indefinite lived brandnames annually for impairment, or more frequently if events or changes in circumstances indicate that they might be impaired. In calculating the recoverable amount of these assets the use of assumptions is required. Refer to Note 9 for details of these assumptions.

Estimated carrying value of provision for contingent consideration

A number of the Group's recent acquisitions have included a contingent consideration arrangement whereby the Group may be required to pay the vendors a variable amount of money depending on the performance of the acquired business or asset over a set period post acquisition. In accordance with Australian Accounting Standards, management is required to estimate how much of the contingent consideration is expected to be paid in the future. The actual payout amount may differ to what has been estimated. Refer to Note 14 for further details.

McPherson's Limited
Notes to the Consolidated Financial Statements (continued)
For the year ended 30 June 2014

2. Significant items

The Group's loss after income tax includes the following items that are significant because of their nature or size:

| | Note | 2014 \$'000 | 2013 \$'000 |
|---|------|-----------------|----------------|
| (a) Impairment of goodwill within the Australian business segment | 9 | (78,243) | (45,000) |
| Less: Applicable income tax benefit | | - | - |
| | | (78,243) | (45,000) |
| (b) Impairment of brandnames within the Australian business segment | 9 | (1,757) | (5,000) |
| Less: Applicable income tax benefit | | 527 | 1,500 |
| | | (1,230) | (3,500) |
| (c) Business combination contingent consideration adjustment | 14 | - | 3,500 |
| Less: Applicable income tax expense | | - | - |
| | | - | 3,500 |
| (d) Restructure costs | | (1,450) | (1,581) |
| Less: Applicable income tax benefit | | 435 | 457 |
| | | (1,015) | (1,124) |
| (e) Acquisition and transition related costs | | (1,148) | (252) |
| Less: Applicable income tax benefit | | 345 | - |
| | | (803) | (252) |
| Total significant items | | (82,598) | (48,333) |
| Less: Applicable income tax benefits | | 1,307 | 1,957 |
| | | (81,291) | (46,376) |

The significant items set out in the table above are detailed below:

Impairment of goodwill and brandnames

During the current year an impairment charge of \$80,000,000 was recognised against the Australian cash generating unit (excluding Home Appliances), with \$78,243,000 of this charge being recognised against goodwill and the remaining \$1,757,000 being recognised against certain brandnames. The impairment charge is a direct result of the reduced earnings being generated by the Group's Australian operations (excluding Home Appliances). Refer to Note 9 for further information.

2. Significant items (continued)

During the prior year an impairment charge of \$50,000,000 was recognised against the Australian cash generating unit (excluding Home Appliances), with \$45,000,000 of this charge being recognised against goodwill and the remaining \$5,000,000 being recognised against certain brandnames. The impairment charge was a direct result of the reduced earnings being generated by the Group's Australian operations (excluding Home Appliances).

Refer to Note 9 for further information.

Business combination contingent consideration adjustment

During the prior year the Group recognised a \$3,500,000 gain associated with the reassessment of the provision for contingent consideration relating to the Footcare International acquisition. The reassessment was based on the actual outcomes achieved for the year ended 30 June 2013.

Refer to Note 14 for further information.

Restructure costs

The restructure costs recognised in the current year primarily relate to redundancy and inventory clearance costs associated with restructuring activities undertaken by the Group in relation to the businesses disclosed as held for sale at 30 June 2014. The restructuring costs recognised in the prior year related to redundancy and inventory relocation costs.

Acquisition and transition related costs

Acquisition and transition related costs relate to the transaction and other one-off transition related costs incurred primarily associated with the Group's acquisition of the Think Appliances business (including the Baumatic brandname). The transaction costs associated with the acquisitions of the Dr LeWinn's, Revitanail, Maseur and Lemair brandnames have been capitalised as part of the respective asset costs given these acquisitions were considered asset only acquisitions rather than business combinations.

The Acquisition costs recognised in the prior year relate to the transaction costs incurred associated with the Group's acquisition of Footcare International and Home Appliances.

Refer to Note 14 for further information.

3. Fair value measurement of financial instruments

The following financial instruments held by the Group were measured and recognised at fair value at 30 June 2014 and 30 June 2013 on a recurring basis:

| | 30 June 2014 | | | | 30 June 2013 | | | |
|--|-------------------|-------------------|-------------------|-----------------|-------------------|-------------------|-------------------|-----------------|
| | Level 1 \$'000 | Level 2 \$'000 | Level 3 \$'000 | Total \$'000 | Level 1 \$'000 | Level 2 \$'000 | Level 3 \$'000 | Total \$'000 |
| Recurring fair value measurements | | | | | | | | |
| Financial assets at fair value | | | | | | | | |
| Derivative financial instruments | - | - | - | - | - | 5,258 | - | 5,258 |
| Financial liabilities at fair value | | | | | | | | |
| Derivative financial instruments | - | 4,832 | - | 4,832 | - | 2,061 | - | 2,061 |
| Contingent consideration | - | - | 12,885 | 12,885 | - | - | 9,040 | 9,040 |
| Total financial liabilities at fair value | - | 4,832 | 12,885 | 17,717 | - | 2,061 | 9,040 | 11,101 |

3. Fair value measurement of financial instruments (continued)

AASB 13 *Fair Value Measurement* requires disclosure of fair value measurements by level using the following fair value measurement hierarchy:

Level 1: The fair value of financial instruments traded in active markets is based on quoted market prices at the end of the reporting period.

Level 2: The fair value of financial instruments that are not traded in an active market is determined using valuation techniques which maximise the use of observable market data and rely as little as possible on entity-specific estimates. If all significant inputs required to fair value an instrument are observable, the instrument is included in Level 2.

Level 3: If one or more of the significant inputs is not based on observable market data, the instrument is included in Level 3.

The fair value of the derivative financial instruments is determined using valuation techniques. The Group uses a variety of methods and makes assumptions that are based on market conditions existing at the end of each reporting period. The fair value of interest rate swaps is calculated as the present value of the estimated cash flows and the fair value of forward exchange and option contracts is determined using forward exchange market rates and volatilities at the end of the reporting period.

The following table presents the changes in level 3 instruments for the years ended 30 June 2014 and 30 June 2013:

| | Contingent consideration payable \$'000 |
|---|--|
| Opening balance 1 July 2012 | - |
| Acquisitions (refer Note 14) | 12,540 |
| Adjustments arising from reassessment of the provision (refer Note 2) | (3,500) |
| | 9,040 |
| Closing balance at 30 June 2013 | 9,040 |
| Acquisitions (refer Note 14) | 4,140 |
| Adjustments arising from reassessment of the provision ¹ | (295) |
| | 12,885 |
| Closing balance at 30 June 2014 | 12,885 |

¹ The current year adjustment to the contingent consideration provision was adjusted against the carrying value of the associated asset, as opposed to profit or loss, as this contingent consideration arrangement related to an asset purchase rather than a business combination.

The fair value of the Group's provision for contingent consideration payable is determined using an internal calculation which uses relevant current and projected performance, and the contingent consideration agreement, as inputs. Refer Note 14 for further information.

McPherson's Limited
Notes to the Consolidated Financial Statements (continued)
For the year ended 30 June 2014

4. Segment Information

Operating segments are reported in a manner which is consistent with the internal reporting provided to the chief operating decision maker. The chief operating decision maker has been identified as the Managing Director of McPherson's Limited.

The internal reports reviewed by the Managing Director, which are used to make strategic decisions, are separated into geographic segments and are considered on the basis of Australia, New Zealand and the rest of the world.

Segment revenues

Segment revenues are allocated based on the location in which the revenue originated. Sales between segments are eliminated on consolidation.

Revenues of approximately \$80,649,000 (2013: \$77,804,000) and \$67,713,000 (2013: \$65,524,000) were derived from two external customers. These revenues were attributable to the Australian segment.

Segment assets

Segment assets are allocated based on where the asset is located. Assets arising from transactions between segments are eliminated on consolidation.

| | Australia \$'000 | New Zealand \$'000 | Rest of the World \$'000 | Inter-segment eliminations \$'000 | Consolidated \$'000 |
|--|---------------------|--------------------------|--------------------------------|---|------------------------|
| 2014 | | | | | |
| Sales to external customers | 308,109 | 33,466 | 11,811 | - | 353,386 |
| Inter-segment sales | 2,560 | 35 | 118,933 | (121,528) | - |
| Total sales revenue | 310,669 | 33,501 | 130,744 | (121,528) | 353,386 |
| Other revenue / income | 316 | 25 | 305 | - | 646 |
| Total segment revenue and other income | 310,985 | 33,526 | 131,049 | (121,528) | 354,032 |
| EBITDA before significant items | 23,871 | 3,251 | 3,083 | - | 30,205 |
| Depreciation and amortisation expense | (2,436) | (411) | (48) | - | (2,895) |
| Segment result before significant items | 21,435 | 2,840 | 3,035 | - | 27,310 |
| Significant items (refer Note 2) | (82,598) | - | - | - | (82,598) |
| Segment result including significant items | (61,163) | 2,840 | 3,035 | - | (55,288) |
| Net borrowing costs | | | | | (6,620) |
| Loss before income tax | | | | | (61,908) |
| Income tax expense | | | | | (4,649) |
| Loss after income tax | | | | | (66,557) |
| Total segment assets | 239,980 | 21,659 | 34,582 | (29,743) | 266,478 |
| Non-current assets (other than financial assets and deferred tax) | 86,497 | 6,551 | 1,258 | - | 94,306 |
| Additions to non-current assets (other than financial assets and deferred tax) | 25,929 | 217 | 16 | - | 26,162 |

McPherson's Limited
Notes to the Consolidated Financial Statements (continued)
For the year ended 30 June 2014

4. Segment Information (continued)

| | Australia \$'000 | New Zealand \$'000 | Rest of the World \$'000 | Inter-segment eliminations \$'000 | Consolidated \$'000 |
|--|---------------------|--------------------------|--------------------------------|---|------------------------|
| 2013 | | | | | |
| Sales to external customers | 259,505 | 30,473 | 9,211 | - | 299,189 |
| Inter-segment sales | 1,792 | 1 | 114,916 | (116,709) | - |
| Total sales revenue | 261,297 | 30,474 | 124,127 | (116,709) | 299,189 |
| Other revenue / income | 3,572 | 60 | 224 | - | 3,856 |
| Total segment revenue and other income | 264,869 | 30,534 | 124,351 | (116,709) | 303,045 |
| EBITDA before significant items | 22,709 | 2,858 | 2,355 | - | 27,922 |
| Depreciation and amortisation expense | (2,232) | (407) | (50) | - | (2,689) |
| Segment result before significant items | 20,477 | 2,451 | 2,305 | - | 25,233 |
| Significant items (refer Note 2) | (48,162) | (50) | (121) | - | (48,333) |
| Segment result including significant items | (27,685) | 2,401 | 2,184 | - | (23,100) |
| Net borrowing costs | | | | | (6,578) |
| Loss before income tax | | | | | (29,678) |
| Income tax expense | | | | | (3,641) |
| Loss after income tax | | | | | (33,319) |
| Total segment assets | 287,231 | 21,004 | 31,387 | (26,991) | 312,631 |
| Non-current assets (other than financial assets and deferred tax) | 168,279 | 6,186 | 1,306 | - | 175,771 |
| Additions to non-current assets (other than financial assets and deferred tax) | 36,544 | 452 | 18 | - | 37,014 |

McPherson's Limited
Notes to the Consolidated Financial Statements (continued)
For the year ended 30 June 2014

5. Dividends

Details of dividends declared during the year ended 30 June 2014 are as follows:

| | 2014 \$'000 | 2013 \$'000 |
|---|----------------|----------------|
| Final 30 June 2013 dividend of 7.0 cents per fully paid share (2012: 7.0 cents per fully paid share) fully franked @ 30% | 6,251 | 5,068 |
| Interim 2014 dividend of 6.0 cents per fully paid share (2013: 10.0 cents per fully paid share) fully franked @ 30% | 5,640 | 8,401 |
| Total dividends | 11,891 | 13,469 |

Dividends not recognised at year end

In addition to the above dividends, since the year end the Directors have declared a fully franked final dividend of 5.0 cents per fully paid share (2013: 7.0 cents per fully paid share). The aggregate amount of the dividend to be paid on 11 November 2014 but not recognised as a liability at year end is:

| | | |
|--|--------------|-------|
| | 4,772 | 6,251 |
|--|--------------|-------|

Franked Dividends

Franked dividends paid after 30 June 2014 will be franked out of existing franking credits or out of franking credits arising from the payment of income tax in the year ending 30 June 2015.

| | | |
|--|---------------|--------|
| Franking credits available for subsequent financial years based on a tax rate of 30% | 21,351 | 24,724 |
|--|---------------|--------|

The above amounts represent the balance of the franking account as at the end of the financial year, adjusted for franking credits which are expected to arise from the payment of current tax liabilities.

Dividend reinvestment plan

The Company's dividend reinvestment plan continues to operate at a discount of 2.5% and will apply to the upcoming final dividend. Shareholders on the register at the record date of 8 October 2014 will be eligible for the dividend. Shareholders wishing to participate in the dividend reinvestment plan need to have elected to do so by no later than the trading day immediately following the record date, or by 9 October 2014. Shareholders that have previously elected to participate in the dividend reinvestment plan will continue to do so on the same basis unless a formal election to vary or cease participation is provided by 9 October 2014.

The shares issued under the dividend reinvestment plan are fully paid ordinary shares and rank equally with other fully paid ordinary shares. The issue price under the dividend reinvestment plan is calculated as the volume weighted average price of all shares sold through normal trade on the ASX during the five trading days commencing on the third trading day after the record date, less the 2.5% discount.

McPherson's Limited
Notes to the Consolidated Financial Statements (continued)
For the year ended 30 June 2014

6. Income Tax

| | 2014 | 2013 |
|---|---------------|--------------|
| | \$'000 | \$'000 |
| Total operating loss before tax | (61,908) | (29,678) |
| Prima facie income tax at 30% | (18,572) | (8,904) |
| Tax effect of amounts which are not deductible/(taxable) in calculating taxable income: | | |
| Impairment of intangible assets | 23,473 | 13,500 |
| Non-assessable contingent consideration adjustment | - | (1,050) |
| Tax rate differences in overseas entities | (469) | (354) |
| Share-based payments expense | 38 | 50 |
| (Over)/under provision in prior years | (121) | 74 |
| Other | 300 | 325 |
| Income tax expense | 4,649 | 3,641 |

McPherson's Limited
Notes to the Consolidated Financial Statements (continued)
For the year ended 30 June 2014

7. Notes to the Statement of Cash Flows

| | 2014 | 2013 |
|--|-----------------|-----------------|
| | \$'000 | \$'000 |
| Loss after income tax | (66,557) | (33,319) |
| Impairment of intangible assets | 80,000 | 50,000 |
| Depreciation | 2,502 | 2,438 |
| Amortisation of other intangibles | 393 | 251 |
| Loss on disposal of property, plant and equipment | 130 | 52 |
| Share-based payments expense | 128 | 165 |
| Contingent consideration adjustment | - | (3,500) |
| Changes in operating assets and liabilities, excluding the effects from purchase or disposal of controlled entities: | | |
| Increase in payables | 11,766 | 2,358 |
| Increase/(decrease) in other provisions | 37 | (218) |
| Increase in employee entitlements | 287 | 11 |
| Increase/(decrease) in net tax liabilities | 315 | (2,340) |
| (Increase)/decrease in receivables | (5,068) | 3,391 |
| Increase in inventories | (739) | (4,520) |
| Net cash inflows from operating activities | 23,194 | 14,769 |

McPherson's Limited
Notes to the Consolidated Financial Statements (continued)
For the year ended 30 June 2014

8. Assets and liabilities classified as held for sale

| | 2014 | 2013 |
|--|---------------|--------|
| | \$'000 | \$'000 |
| Inventories | 26,136 | - |
| Property, plant and equipment | 428 | - |
| Intangible assets | 26,409 | - |
| Deferred tax assets | 308 | - |
| Total assets classified as held for sale | 53,281 | - |
| Employee benefits | 1,027 | - |
| Deferred tax liabilities | 6,847 | - |
| Total liabilities directly associated with assets classified as held for sale | 7,874 | - |

During the current period the Directors decided to pursue a sale of the Group's Household Consumables and Housewares businesses. Sales of these businesses are being pursued on an individual basis. The Directors expect to complete the sales within the financial year ending 30 June 2015.

In accordance with Australian Accounting Standards, as the Directors now expect to recover the identified assets and liabilities associated with these businesses through sale, these items have been disclosed separately as being held for sale within the Group's 30 June 2014 consolidated balance sheet.

The assets classified as held for sale have been measured at the lower of cost and fair value less costs to sell. No impairment writedowns were required as a result of the reclassification and remeasurement of these items.

These assets are presented within the total assets of the Australian business segment in Note 4.

McPherson's Limited
Notes to the Consolidated Financial Statements (continued)
For the year ended 30 June 2014

9. Intangible assets

| | 2014 | 2013 |
|--------------------------------|---------------|----------------|
| | \$'000 | \$'000 |
| Goodwill | 37,464 | 124,641 |
| Other intangibles | 6,194 | 5,066 |
| Accumulated amortisation | (4,651) | (4,258) |
| | 1,543 | 808 |
| Brandnames | 49,259 | 42,655 |
| Total intangible assets | 88,266 | 168,104 |

Reconciliations

Reconciliations of the carrying amounts of each class of intangible assets at the beginning and end of the financial year are set out below:

| | Note | Goodwill | Brandnames | Other | Total |
|--|-------------|-----------------|-------------------|---------------|---------------|
| | | \$'000 | \$'000 | \$'000 | \$'000 |
| Carrying amount at 1 July 2013 | | 124,641 | 42,655 | 808 | 168,104 |
| Additions | | - | - | 1,128 | 1,128 |
| Acquisition of businesses/brands | 14 | 448 | 23,177 | - | 23,625 |
| Transfers/adjustments | | (9,377) | (14,816) | - | (24,193) |
| Disposals | | (460) | - | - | (460) |
| Impairment charge | | (78,243) | (1,757) | - | (80,000) |
| Amortisation charge | | - | - | (393) | (393) |
| Foreign currency exchange differences | | 455 | - | - | 455 |
| Carrying amount at 30 June 2014 | | 37,464 | 49,259 | 1,543 | 88,266 |

Acquired brandnames are not amortised under AASB 138 *Intangible Assets*, as the Directors consider these to have an indefinite life. The brandnames are subject to an annual impairment test.

During the year the Group received a \$213,000 completion adjustment from the former owners of the Home Appliances business and the associated acquisition accounting was finalised. This resulted in \$9,080,000 of intangible assets being transferred from goodwill and being separately recognised as brandname assets. In addition, a deferred tax liability of \$2,724,000 was recognised in relation to the brandname assets. These adjustments resulted in a net increase in intangible assets of \$2,511,000 (goodwill: decreased \$6,569,000; brandnames: increased \$9,080,000).

On 31 March 2014 the Group sold its Crown glassware business for \$2,824,000. The assets disposed included \$460,000 of goodwill. An impairment loss of \$3,761,000 was recognised against goodwill and brandnames at 31 December 2013 due to the pending sale. The finalisation of the sale did not result in any further writedowns being required.

At 30 June 2014 the Group has transferred \$2,808,000 of goodwill and \$23,601,000 of brandnames to assets held for sale. Refer to Note 8 for further information

9. Intangible assets (continued)

Impairment Testing

Goodwill

Goodwill is allocated to the following cash generating units:

| | 2014 \$'000 | 2013 \$'000 |
|---------------------------------------|----------------|----------------|
| Australia (excluding Home Appliances) | 13,042 | 94,160 |
| Home Appliances | 19,393 | 25,514 |
| New Zealand | 5,029 | 4,967 |
| | 37,464 | 124,641 |

The recoverable amount of a cash generating unit is determined based on a value-in-use calculation. These calculations use cash flow projections based on financial budgets/forecasts covering a one year period. Cash flows beyond the projected period are extrapolated using estimated growth rates. In performing the value-in-use calculations for each cash generating unit, the Group has applied a post-tax discount rate to discount the forecast future attributable post-tax cash flows.

The assumptions used in the value-in-use calculations, for all cash generating units, are set out below:

| | 30 June 2014 | | | 30 June 2013 | | |
|--------------------------------|---------------------------------------|------------------------|-----------------------|---------------------------------------|------------------------|-----------------------|
| | Estimated Growth Rates Year 2 Onwards | Post-Tax Discount Rate | Pre-Tax Discount Rate | Estimated Growth Rates Year 2 Onwards | Post-Tax Discount Rate | Pre-Tax Discount Rate |
| Australia (ex Home Appliances) | 2.0% | 11.5% | 15.1% | 3.0% | 11.5% | 15.1% |
| Home Appliances | 3.0% | 11.5% | 15.1% | 3.0% | 11.5% | 15.1% |
| New Zealand | 2.0% | 11.5% | 14.7% | 3.0% | 11.5% | 14.7% |

In addition to the above, it is noted that the year one cash flow projection is a key assumption within the value-in-use calculations. The cash flow projections used for the year one cash flows are based on the Board approved financial budgets/forecasts. The budgets reflect the Board's expectation of improved cash flows, for the Australian (excl Home Appliances) cash-generating unit, arising from profit optimisation initiatives, new product launches and the full year impact of acquisitions and agency agreements. At 30 June 2014, the value-in-use calculations for all cash generating units exceeded the carrying value of their net assets. The surplus amount within the Australia (excluding Home Appliances) calculation is \$44,579,000 (June 2013: Nil). The surplus amount within the Home Appliances calculation is \$16,090,000 (June 2013: \$9,193,000). The surplus amount within the New Zealand calculation is NZD\$10,743,000 (June 2013: NZD\$14,978,000).

Impairment charge

During the current year an impairment charge of \$80,000,000 was recognised against the Australian cash generating unit (excluding Home Appliances), with \$78,243,000 of this charge being recognised against goodwill and the remaining \$1,757,000 being recognised against certain brandnames. The recoverable amount used in the goodwill calculations was based on a value-in-use model. The impairment charge was a direct result of the reduced earnings being generated by the Group's Australian operations (excluding Home Appliances).

This impairment charge is included within the Australian reportable segment disclosed within Note 4 Segment Information. The discount rate and other key assumptions used in the value-in-use calculations are disclosed above.

During the prior year an impairment charge of \$50,000,000 was recognised against the Australian cash generating unit (excluding Home Appliances), with \$45,000,000 of this charge being recognised against goodwill and the remaining \$5,000,000 being recognised against certain brandnames. The recoverable amount used in the calculations was based on a value-in-use model. The impairment charge was a direct result of the reduced earnings being generated by the Group's Australian operations (excluding Home Appliances).

9. Intangible assets (continued)

The impairment charge is included within the Australian reportable segment disclosed within Note 4 Segment Information. The discount rate and other key assumptions used in the value-in-use calculation are disclosed above.

Impact of possible changes in key assumptions

If the year one earnings before interest and tax (EBIT) used in the value-in-use calculation for the Australian (excluding Home Appliances) cash generating unit were to be 10.0% below the current estimated EBIT the surplus within the calculation would reduce to \$23,794,000.

If the post-tax discount rate used in the value-in-use calculation for the Australian (excluding Home Appliances) cash generating unit was to be 1.0 percentage point higher than management's estimate (12.5% instead of 11.5%) the surplus within the calculation would reduce to \$25,438,000.

If the terminal year growth rate used in the value-in-use calculation for the Australian (excluding Home Appliances) cash generating unit was to be 1.0 percentage point lower than management's estimate (1.0% instead of 2.0%) the surplus within the calculation would reduce to \$29,802,000.

If the year one earnings before interest and tax (EBIT) used in the value-in-use calculation for the Home Appliances cash generating unit were to be 10.0% below the current estimated EBIT the surplus within the calculation would reduce to \$10,263,000.

If the post-tax discount rate used in the value-in-use calculation for the Home Appliances cash generating unit was to be 1.0 percentage point higher than management's estimate (12.5% instead of 11.5%) the surplus within the calculation would reduce to \$10,169,000.

If the terminal year growth rate used in the value-in-use calculation for the Home Appliances cash generating unit was to be 1.0 percentage point lower than management's estimate (2.0% instead of 3.0%) the surplus within the calculation would reduce to \$11,421,000.

If the year one earnings before interest and tax (EBIT) used in the value-in-use calculation for the New Zealand cash generating unit were to be 10.0% below the current estimated EBIT the surplus within the calculation would reduce to NZ\$7,876,000.

If the post-tax discount rate used in the value-in-use calculation for the New Zealand cash generating unit was to be 1.0 percentage point higher than management's estimate (12.5% instead of 11.5%) the surplus within the calculation would reduce to NZ\$7,981,000.

If the terminal year growth rate used in the value-in-use calculation for the New Zealand cash generating unit was to be 1.0 percentage point lower than management's estimate (1.0% instead of 2.0%) the surplus within the calculation would reduce to NZ\$8,628,000.

Brandnames

Brandnames are tested for impairment on an individual basis annually and more frequently if events or changes in circumstances indicate that they might be impaired. The recoverable amount of a brandname is determined based on the higher of value-in-use or fair value less costs to sell calculations.

The value-in-use calculations are prepared using a discounted cash flow analysis of the future net contribution expected to be generated by the brand, which is based on financial budgets/forecasts covering a one year period. Cash flows beyond the projected period are extrapolated using estimated growth rates. In performing the value-in-use calculations the Group has applied a post-tax discount rate to discount the forecast future attributable post-tax cash flows.

9. Intangible assets (continued)

The assumptions used in the value-in-use calculations, for all brandnames tested using this method, are set out below.

| | <u>2014</u> | <u>2013</u> |
|----------------------------------|-------------|-------------|
| Estimated growth rates | 1.0% - 3.0% | 3.0% |
| Post-tax discount rate | 11.5% | 11.5% |
| Pre-tax discount rate equivalent | 15.1% | 15.1% |

At 30 June 2014, the total carrying value of brandnames tested using the value-in-use method was \$49,259,000 (2013: \$40,898,000). The value-in-use calculations for these brandnames exceeded their carrying values.

In the current year the fair value less costs to sell calculation relates only to the brandnames that are classified as held for sale at 30 June 2014 and is based on expected disposal calculations. Based on these calculations all brandnames classified as held for sale at 30 June 2014 are considered recoverable. The total carrying value of brandnames tested using this method was \$23,601,000 (2013:Nil).

In the prior year the fair value less costs to sell calculation was determined using a 'relief from royalty' approach. The 'relief from royalty' method assumes that if a business did not own the identifiable brandname under consideration it would have to pay a royalty to the owners of the brandname for its use. The calculation is prepared using a discounted cash flow analysis of the future royalty stream which is based on financial budgets/forecasts covering a one year period. The calculation assumed sales growth rates, for those brands tested using this method, beyond the projected period of 0.0% to 3.0% and a post-tax discount rate of 11.5%, the equivalent pre-tax discount rate equating to 15.1%.

At 30 June 2013, the total carrying value of brandnames tested using the 'relief from royalty' method was \$6,757,000.

Impact of possible changes in key assumptions

If the year one projected sales by brand were 10.0% below the current estimates used in the value-in-use calculations, for the brands tested using this method, an impairment charge of \$1,394,000 (2013: Nil) would arise.

If the year one contribution margin percentages were 5.0 percentage points below the current estimates used in the value-in-use calculations, for the brands tested using this method, an impairment charge of \$8,982,000 (2013: \$6,859,000) would arise.

If the terminal year growth rates used in the value-in-use calculations were to be 1.0 percentage point lower than management's estimates, for the brands tested using this method, no brand impairment would arise (2013: Nil).

If the estimated consideration to be received by the Group associated with the proposed disposals of the Household Consumable and Housewares businesses were to be 10% below management's current estimate then a brand impairment of approximately \$172,000 would arise.

McPherson's Limited
Notes to the Consolidated Financial Statements (continued)
For the year ended 30 June 2014

10. Loans and borrowings

| | 2014 | 2013 |
|--------------------------|---------------|--------|
| | \$'000 | \$'000 |
| Current | | |
| Bank overdraft - secured | 398 | 351 |
| Bank loans - secured | 2,000 | 2,000 |
| Other borrowings | 571 | 412 |
| Debt issue costs | (149) | (359) |
| Total current | 2,820 | 2,404 |
| Non-current | | |
| Bank loans - secured | 76,000 | 69,000 |
| Debt issue costs | - | (149) |
| Total non-current | 76,000 | 68,851 |
| Total borrowings | 78,820 | 71,255 |

The Group's facilities are denominated in Australian dollars and variable interest rates apply (the Group does however hedge its exposure to interest rates for no less than 60% of the term debt facilities). The facilities provide an amortising core debt facility of \$69.0 million (originally \$81.0 million, maturing in December 2015), an acquisition facility of \$15.0 million (expiring at the same time as the core debt facility), a working capital facility of \$27.0 million (1 year term subject to annual review) and an additional seasonal working capital facility of \$4.0 million (1 year term subject to annual review). The facilities have financial covenants attached relating to net leverage ratio, cash dividend payout ratio, EBIT interest coverage, gearing ratio, maximum permitted financial indebtedness limit and working capital ratio.

The core debt facility amortises by \$4.0 million each May and November up until May 2015 at which time the maximum available core debt facility will be \$61.0 million. At 30 June 2014 the core debt facility limit was \$69.0 million.

During the year, at 31 December 2013, the Group was required to reclassify \$80,000,000 of the Group's borrowings from non-current to current following a breach of the gearing ratio covenant as the Group's gearing ratio at 31 December 2013 of 48% was above the then 40% covenant limit. The Group's gearing ratio exceeded the covenant as a direct result of the \$80,000,000 impairment charge booked against the Group's intangible assets at 31 December 2013. Had this impairment charge not been required the Group's gearing ratio would have been 34%. Following the covenant breach the Group obtained a waiver from its financiers for the covenant test at 31 December 2013. The waiver also amended the gearing covenant limit from 40% to 55% for the remainder of the debt facility term. At 30 June 2014 the Group has complied with all financial covenants associated with its borrowings.

10. Loans and borrowings (continued)

Maturity profile of the Group's borrowings

The table below analyses the Group's non-derivative financial liabilities into relevant maturity groupings based on the remaining period at balance date to the contractual maturity date. The amounts disclosed are the contractual undiscounted cash flows.

| | Less than 1 Year \$'000 | Between 1 & 2 Years \$'000 | Between 2 & 3 years \$'000 | Total Contractual Cash Flows \$'000 | Carrying Amount \$'000 |
|---|--|---|---|--|---------------------------------------|
| 30 June 2014 | | | | | |
| Payables | 50,627 | - | - | 50,627 | 50,627 |
| Borrowings | 7,115 | 78,024 | - | 85,139 | 78,820 |
| Contingent consideration ¹ | 4,170 | 8,715 | - | 12,885 | 12,885 |
| Total non-derivative financial liabilities | 61,912 | 86,739 | - | 148,651 | 142,232 |
| 30 June 2013 | | | | | |
| Payables | 38,874 | - | - | 38,874 | 38,874 |
| Borrowings | 7,037 | 12,002 | 62,687 | 81,726 | 71,255 |
| Contingent consideration ¹ | - | 325 | 8,715 | 9,040 | 9,040 |
| Total non-derivative financial liabilities | 45,911 | 12,327 | 71,402 | 129,640 | 119,169 |

¹The amounts disclosed above in relation to contingent consideration are based on management's best estimates of the likely future payments based on the facts and circumstances in existence at 30 June 2014 and 30 June 2013 respectively. The final payment amounts may significantly differ from the amounts disclosed above. Refer to Note 14 for further information.

10. Loans and borrowings (continued)

Security for borrowings

The Group continues to provide security to its financiers to secure bank overdraft, bank loan, bank bill and trade finance facilities. The security provided also secures letters of credit provided by the Group's bankers to overseas banks to support bank overdraft and loan facilities of controlled entities.

The Group facilities are secured by the following:

- Fixed and floating charges over the assets of the parent and certain controlled entities
- Mortgages over shares held in certain controlled entities
- Cross guarantees and indemnities provided by the parent entity and certain controlled entities.

Assets pledged as security

| | 2014 | 2013 |
|---|----------------|----------------|
| | \$'000 | \$'000 |
| Fixed charge | | |
| Property, plant and equipment | 6,425 | 7,603 |
| Intangible assets | 113,804 | 167,228 |
| Total non-current assets pledged as security | 120,229 | 174,831 |

The following current assets are also pledged as security:

| | | |
|---|----------------|----------------|
| Fixed charge | | |
| Receivables | 58,514 | 52,168 |
| Floating charge | | |
| Cash | 3,520 | 1,272 |
| Inventories | 70,071 | 66,274 |
| Receivables | 2,501 | 2,398 |
| Derivative financial instruments | - | 5,258 |
| Total current assets pledged as security | 134,606 | 127,370 |
| Total assets pledged as security | 254,835 | 302,201 |

The assets pledged as security also include the relevant assets disclosed as held for sale as at 30 June 2014. Refer to Note 8 for further information.

McPherson's Limited
Notes to the Consolidated Financial Statements (continued)
For the year ended 30 June 2014

11. Contributed equity

| | 2014 \$'000 | 2013 \$'000 |
|---|----------------|----------------|
| Issued and paid up capital: | | |
| 95,434,645 (June 2013: 89,294,198) ordinary shares – fully paid | 147,003 | 139,117 |

Movements in ordinary share capital

| Date | Details | Number of Shares | Price \$ | \$'000 |
|---------------------|--|---------------------|----------|----------------|
| 1 July 2013 | Opening balance | 89,294,198 | | 139,117 |
| 12 November 2013 | Shares issued - Dividend reinvestment plan for 30 June 2013 final dividend | 1,088,243 | 1.33 | 1,447 |
| 12 November 2013 | Shares issued – Dividend reinvestment plan underwriting arrangement | 3,611,940 | 1.33 | 4,804 |
| 10 April 2014 | Shares issued - Dividend reinvestment plan for 31 December 2013 interim dividend | 1,440,264 | 1.19 | 1,713 |
| | Transaction costs associated with share issues | - | | (111) |
| | Tax effect of share issue transaction costs recognised directly in equity | - | | 33 |
| 30 June 2014 | Closing Balance | 95,434,645 | | 147,003 |

Cancellation of senior executive options and issuance of performance rights

During the year the Directors decided to change the senior executive long term incentive plan by cancelling the share option plan and replacing it with a new performance rights plan. As a result, on 8 November 2013, 775,000 unlisted and non-vested options were cancelled in accordance with the rules of the Group's Employee share option purchase plan (ESOPP). The 750,000 unexercised options held by the Managing Director were not cancelled.

On 20 November 2013, subsequent to shareholder approval at the Annual General Meeting, the Group issued 416,000 performance rights to the Managing Director and certain other senior executives. Each right is entitled to acquire one share for no consideration subject to the satisfaction of the vesting conditions which are based on performance and time related conditions. The number of rights that will vest will be determined proportionately on a straight line basis based on the cumulative annual growth rate (CAGR) of the Group's earnings per share (EPS) over a two and three year period, with 50% of rights eligible to vest at 16 September 2015 and the remaining 50% of rights eligible to vest at 16 September 2016. The rights will vest proportionately from no rights vesting if the Group's EPS CAGR is 3.0% or less to 100% of rights vesting if the Group's EPS CAGR is 8.0% or higher. The performance rights carry no dividend or voting rights.

McPherson's Limited
Notes to the Consolidated Financial Statements (continued)
For the year ended 30 June 2014

12. Earnings Per Share

| | 2014 Cents | 2013 Cents |
|--|---------------|---------------|
| Basic loss per share | (71.9) | (43.2) |
| Diluted loss per share | (71.9) | (43.2) |
| Basic earnings per share excluding significant items | 15.9 | 16.9 |

Reconciliation of earnings used in calculating earnings per share

| | 2014 \$'000 | 2013 \$'000 |
|---|----------------|----------------|
| <i>Basic and diluted earnings per share</i> | | |
| Profit for the period (excluding significant items) | 14,734 | 13,057 |
| Significant items, net of tax | (81,291) | (46,376) |
| Loss for the period | (66,557) | (33,319) |

Weighted average number of shares used as the denominator

| | 2014 Number | 2013 Number |
|--|----------------|----------------|
| Weighted average number of ordinary shares used as the denominator in calculating basic earnings per share | 92,575,577 | 77,203,558 |
| Potential ordinary shares | - | - |
| Weighted average number of ordinary shares used as the denominator in calculating diluted earnings per share | 92,575,577 | 77,203,558 |
| Options and performance rights that are not dilutive and are therefore not included in the calculation of diluted earnings per share | 1,166,000 | 1,525,000 |

13. Net tangible asset backing

| | 2014 Cents | 2013 Cents |
|---|---------------|---------------|
| Net tangible asset backing per ordinary share | (21.1) | 1.1 |

14. Acquisitions

Current period

Maseur

On 1 July 2013, the Group's Australian consumer products business acquired the brandname and associated assets of Maseur, a leading supplier of quality comfort footwear. Details of the purchase consideration and the net assets acquired are as follows:

| | \$'000 |
|--|---------------|
| Purchase consideration | |
| Total purchase consideration – cash paid | 5,257 |
| The assets acquired were as follows: | |
| Inventories | 206 |
| Brandnames | 5,051 |
| Total assets acquired | 5,257 |
| Purchase consideration – cash outflow | |
| Cash consideration paid | 5,257 |
| Outflow of cash to acquire business assets – investing activities | 5,257 |

14. Acquisitions (continued)

Think Appliances, the Baumatic brandname and Lemair

On 29 October 2013, the Group's Home Appliance business acquired the business assets of Think Appliances, a supplier of quality kitchen appliances including upright cookers, ovens, cooktops, rangehoods, dishwashers, microwaves, coffee machines and warming drawers. The Group also acquired the Baumatic brandname as part of this transaction, which was previously an agency relationship for the Think Appliances business. On 28 March 2014 the Group's Home Appliances business acquired the business assets of Tecma Lemair Pty Ltd, a supplier of quality refrigerators, freezers and small washing machines. A total consideration of \$2,908,000 was paid for these three acquisitions.

Details of the purchase consideration, the net assets acquired and goodwill are as follows:

\$'000

Purchase consideration

| | |
|--|-------|
| Total purchase consideration - cash paid | 2,908 |
|--|-------|

The assets and liabilities recognised as a result of these acquisitions were as follows:

| | |
|------------------------|---------|
| Inventories | 1,862 |
| Plant and equipment | 5 |
| Brandnames | 1,403 |
| Deferred tax assets | 348 |
| Employee entitlements | (83) |
| Provision for warranty | (1,075) |

| | |
|---|--------------|
| Net identifiable assets acquired | 2,460 |
|---|--------------|

| | |
|---------------|-----|
| Add: Goodwill | 448 |
|---------------|-----|

| | |
|----------------------------|--------------|
| Net assets acquired | 2,908 |
|----------------------------|--------------|

Purchase consideration – cash outflow

| | |
|-------------------------|-------|
| Cash consideration paid | 2,908 |
|-------------------------|-------|

| | |
|--|--------------|
| Outflow of cash to acquire business assets – investing activities | 2,908 |
|--|--------------|

The goodwill recognised is attributable to both the future earnings prospects of the acquisition and the synergies expected to be achieved from integrating this business into the Group's existing business. It will not be deductible for tax purposes.

14. Acquisitions (continued)

Think Appliances, the Baumatic brandname and Lemair (continued)

(i) Acquisition and transition related costs

Acquisition and transition related costs of \$1,019,000 are included within other expenses in profit or loss and in operating cash flows in the statement of cash flows.

(ii) Revenue and profit contribution

The Think Appliances, Baumatic brandname and Lemair brandname contributed revenues of \$15,449,000 to the Group for the period from their acquisition date to 30 June 2014. Net profit generated from these acquisitions for this period has not been separately disclosed as it is impracticable to calculate an accurate amount for this given these acquisitions were completely integrated into the Group's Home Appliances operation.

Dr LeWinn's and Revitanail

On 31 October 2013, the Group's Australian consumer products business acquired the brandnames and associated assets of iconic skincare brand Dr LeWinn's and beauty treatment brand Revitanail.

Details of the purchase consideration and net assets acquired are as follows:

| | \$'000 |
|-------------------------------------|---------------|
| Purchase consideration | |
| Cash paid | 15,489 |
| Contingent consideration | 4,140 |
| Total purchase consideration | 19,629 |

The assets and liabilities acquired were as follows:

| | |
|----------------------------|---------------|
| Inventories | 2,932 |
| Brandnames | 16,723 |
| Deferred tax assets | 13 |
| Employee entitlements | (39) |
| Net assets acquired | 19,629 |

Purchase consideration – cash outflow

| | |
|--|---------------|
| Total consideration for acquisition accounting purposes | 19,629 |
| Less: Contingent consideration | (4,140) |
| Outflow of cash to acquire business assets – investing activities | 15,489 |

14. Acquisitions (continued)

Dr LeWinn's and Revitanail (continued)

(i) Contingent consideration

The Dr LeWinn's / Revitanail acquisition agreement includes a contingent consideration arrangement. Under this arrangement the Group may be required to pay the former owner a potential additional cash payment depending on the level of sales and adjusted net contribution generated by these brands over the twelve month period from acquisition date to 31 October 2014. The expected range of the potential additional payment that the Group may be required to make under this arrangement is between \$0 and \$13,500,000.

Where an acquisition agreement includes a contingent consideration arrangement, the Group is required to estimate, at acquisition date, the amount of contingent consideration expected to be paid. This amount then forms part of the consideration amount used for acquisition accounting purposes. Based on the facts, circumstances and forecasts that existed at acquisition date, the Group estimated that the contingent consideration payment expected to be paid was \$4,140,000.

As at 30 June 2014 the Group was required to reassess the amount of the contingent consideration expected to be paid. Based on the facts and circumstances that existed at 30 June 2014 the Group has retained the provision at \$4,140,000. Given the acquisition of the Dr LeWinn's and Revitanail brandnames was an asset purchase, and not a business combination, any subsequent changes to the associated contingent consideration provision will be reflected as an adjustment to the carrying values of the respective brandnames rather than as an adjustment to profit or loss.

14. Acquisitions (continued)

Prior period

Footcare International

During the prior year, on 1 August 2012, the Group's Australian business acquired the business assets of Footcare International, a leading supplier of a range of quality foot comfort, shoe care products and shoe accessories, for a total consideration of \$8,082,000 (inclusive of \$3,500,000 in contingent consideration that was expected to be paid).

Details of the purchase consideration, the net assets acquired and goodwill were as follows:

| | \$'000 |
|-------------------------------------|---------------|
| Purchase consideration | |
| Cash paid | 4,582 |
| Contingent consideration | 3,500 |
| Total purchase consideration | 8,082 |

The assets and liabilities recognised as a result of the acquisition were as follows:

| | Fair Value \$'000 |
|---|------------------------------|
| Prepayments | 13 |
| Inventories | 1,026 |
| Plant and equipment | 376 |
| Deferred tax asset | 34 |
| Payables | (57) |
| Employee entitlements | (70) |
| Net identifiable assets acquired | 1,322 |
| Add: Goodwill | 6,760 |
| Net assets acquired | 8,082 |

The goodwill recognised is attributable to both the future earnings prospects of the acquisition and the synergies expected to be achieved from integrating this business into the Group's existing business. It will not be deductible for tax purposes.

| | \$'000 |
|---|---------------|
| Purchase consideration – cash outflow | |
| Total consideration for acquisition accounting purposes | 8,082 |
| Less: Contingent consideration not achieved | (3,500) |
| Outflow of cash to acquire business – investing activities | 4,582 |

14. Acquisitions (continued)

Prior period (continued)

Footcare (continued)

(i) Contingent consideration

The Footcare International acquisition agreement included a contingent consideration arrangement. Under this arrangement the Group could have been required to pay the former owner a potential additional cash payment, up to a maximum of \$3,500,000 depending on the adjusted contribution amount generated during the year ended 30 June 2013.

The potential additional payment that the Group could have been required to make under this arrangement was between \$0 and \$3,500,000.

In accordance with Australian Accounting Standards the Group was required to estimate, at acquisition date, the amount of contingent consideration expected to be paid. This amount then formed part of the consideration amount used for acquisition accounting purposes. Based on the facts, circumstances and forecasts that existed at acquisition date, the Group estimated that the contingent consideration payment expected to be paid was \$3,500,000. As at 30 June 2013, the Group was required to reassess the amount of consideration expected to be paid. Based on the actual outcomes achieved over the year ended 30 June 2013 the Group revised the estimated payment amount down to nil. As a result of this adjustment, and in accordance with AASB 139 *Financial Instruments: Recognition and Measurement*, the Group recognised a \$3,500,000 gain at 30 June 2013. This amount has been separately disclosed in the Statement of Comprehensive Income, within the revenue and other income section, and within Note 2 Significant items.

(ii) Revenue and profit contribution

During the prior year the acquired business contributed revenues of \$6,353,000 to the Group for the period from 1 August 2012 to 30 June 2013. Net profit generated from this business for this period has not been separately disclosed as it is impracticable to calculate an accurate amount for this given this business was completely integrated into the Group's existing operations.

(iii) Acquisition-related costs

During the prior year acquisition-related costs of \$53,000 were included within other expenses in profit or loss and in operating cash flows in the statement of cash flows.

14. Acquisitions (continued)

Prior period (continued)

Home Appliances

During the prior financial year, on 28 March 2013 the Group's Australian business acquired 82.21% of the Home Appliances Pty Limited Group (Home Appliances). At the same time the Group also entered into a reciprocal put/call option whereby, the Group has the option to acquire the remaining shares, and the vendors who have retained ownership of 17.79% of Home Appliances have the right to put their remaining shares to the Group, after 30 June 2015. Home Appliances is a major supplier of cooking appliances, primarily into the Australian market, with its range focussing on ovens, cooktops, rangehoods, microwaves, washing machines, dishwashers, barbeques and coffee machines.

Details of the purchase consideration, net identifiable assets acquired (including goodwill and other intangible assets) are set out as follows:

| | \$'000 |
|--|---------------|
| Purchase consideration | |
| Cash paid | 18,320 |
| Contingent consideration (relating to put/call option) | 8,715 |
| Total purchase consideration | 27,035 |

The assets and liabilities recognised as a result of the acquisition were as follows:

| | Fair Value \$'000 |
|---|------------------------------|
| Cash | 1,716 |
| Trade receivables | 4,270 |
| Other receivables | 380 |
| Inventories | 8,223 |
| Property, Plant and equipment | 304 |
| Intangible assets: software | 115 |
| Current tax asset | 171 |
| Deferred tax asset | 375 |
| Payables | (6,862) |
| Borrowings | (6,132) |
| Provision for employee entitlements | (333) |
| Provision for warranty claims | (706) |
| Net identifiable assets acquired | 1,521 |
| Add: Goodwill and other intangibles | 25,514 |
| Net assets acquired | 27,035 |

14. Acquisitions (continued)

Prior period (continued)

Home Appliances (continued)

The goodwill recognised is attributed to both the future earnings prospects of the acquisition and the synergies expected to be achieved. It will not be deductible for tax purposes.

| Purchase consideration – cash outflow | \$'000 |
|---|---------------|
| Cash consideration paid | 18,320 |
| Less: Cash acquired | (1,716) |
| Outflow of cash to acquire subsidiary, net of cash acquired – investing activities | 16,604 |
| Repayment of subsidiary external borrowings upon acquisition – financing activities | 6,132 |
| Total outflow of cash as a result of acquisition, net of cash acquired | 22,736 |

(i) Non-controlling interest and contingent consideration

As previously noted, the Group currently owns 82.21% of Home Appliances with the remaining shares being subject to a reciprocal put/call option arrangement with an exercise date commencing after 30 June 2015. The Group assessed its position with respect to this arrangement and determined that the Group had taken over the significant risks and rewards of ownership of Home Appliances and as such no non-controlling interest is reflected in the Group's financial statements.

As a result of this put/call option arrangement it is expected that the Group will acquire the remaining 17.79% of Home Appliances at some stage subsequent to 30 June 2015. The required payment amount for these shares is dependent on the average earnings before interest and tax (EBIT) generated by Home Appliances over the preceding two financial years, and ranges from \$1,141,000 to \$13,507,000.

In accordance with Australian Accounting Standards, the Group estimated, at acquisition date, the expected amount to be paid to buy the remaining 17.79% of shares. This amount was included as part of the consideration amount used for acquisition accounting purposes. Based on the facts, circumstances and forecasts that existed at acquisition date, the Group estimated that the expected payment required was \$8,715,000 and as such a provision for this amount was raised.

As at 30 June 2014 the Group was required to reassess the amount of contingent consideration expected to be paid. Based on the facts and circumstances that existed at 30 June 2014 the Group has retained the provision at \$8,715,000.

(ii) Revenue and profit contribution

During the prior year the Home Appliances business contributed revenues of \$9,209,000 and an EBIT of \$861,000 to the Group for the period from 29 March 2013 to 30 June 2013.

(iii) Acquisition-related costs

During the prior year acquisition-related costs of \$199,000 were included within other expenses in profit or loss and in operating cash flows in the statement of cash flows.

15. Contingent Liabilities

From time to time, and in the ordinary course of business, claims arise against the Group including claims relating to product and general liability. The Directors consider these claims to be minor which will not materially affect the results of the Group.

16. Subsequent events

On 1 July 2014 the Group commenced a two year renewable distribution agreement with Trilogy International Limited (a New Zealand listed consumer goods company) for the Group's Australian business to distribute the Trilogy branded natural skincare products within Australia.

On 3 July 2014 the Group's Australian business entered into an agreement to acquire the natural skincare brands A'kin and Lapurete and the natural hair care brand Al'chemy and associated inventory for \$7,770,000. The acquisition is due to complete on 1 December 2014. The Group is currently selling the associated products as part of a transitional, short term agency relationship until the acquisition completes.

On 1 August 2014 the Group commenced a one year renewable distribution agreement with Proctor and Gamble Plc for the Group's Australian business to distribute the well known fragrance brands of Dolce&Gabbana, Gucci and Hugo Boss within the Australian Market (excluding duty free stores).

On 18 August 2014, the Group signed a Heads of Agreement with the Fackelmann Group which proposes the transfer of the Group's existing housewares business to a new venture in which the Fackelmann Group will acquire a majority stake at the proportionate net tangible asset value. Once established, the new venture will market and distribute the combined ranges of housewares products. This new venture is intended to be established by 1 November 2014. The terms of the Heads of Agreement with the Fackelmann Group provide a Put Option for McPherson's to divest the remaining 49% of the new housewares venture after one, two or three years for a consideration comprising the sum of net asset value and a multiple of future earnings. Additionally, the Fackelmann Group has a corresponding Call Option on similar terms. The parties are not bound to exercise these options.

On 18 August 2014, the Directors of the Company declared a final dividend of 5.0 cents per share fully franked which is payable on 11 November 2014 (refer to Note 5).

No other matter or circumstance has arisen since 30 June 2014 that has significantly affected the Group's operations, results or state of affairs, or may do so in future financial years.

17. Compliance Statement

The Financial Statements from which this Financial Report is extracted have been audited.