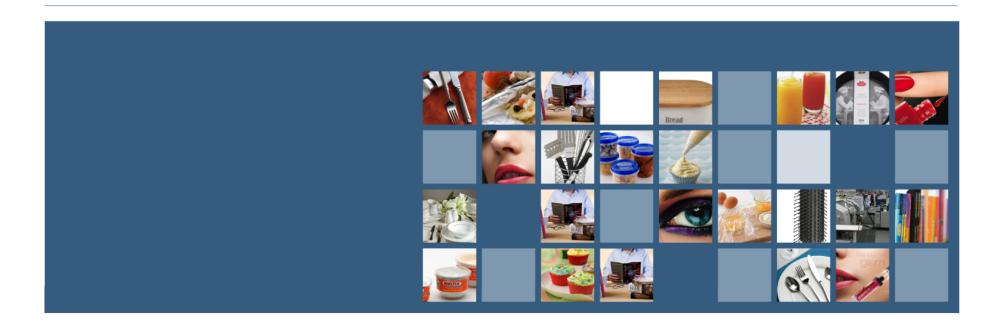
McPherson's Limited

Results for 12 months to 30 June 2009

David Allman
Managing Director



Underlying Profit

A\$ Million

	Jun 08	Jun 09	
Sales	333.9	356.8	
EBITDA	54.1	45.3	
Depreciation & Amortisation	(6.1)	(5.8)	
EBIT	48.0	39.5	
Interest	(9.8)	(9.9)	Interest cover 4.0 times.
NPBT	38.2	29.6	
Tax	(10.6)	(8.4)	
NPAT	27.6	21.2	
Pre-tax Cash Flow	37.9	26.3	89% cash conversion.
EPS (cents)	42.7	32.8	
DPS (cents)	25.0	0.0	

Notes: June 2008 excludes JV & legal settlement costs of \$1.5 million pre-tax. June 2009 excludes restructure costs of \$2.5 million pre-tax.



Funds Employed Breakdown at 30 June

A\$ Million

	Jun 08	Jun 09	
Shareholders' Funds	153.5	154.8	
Net Debt	106.4	104.2	Gearing reduces to 67% - 53% post capital raising.
Total Funds Employed	259.9	259.0	
Consumer Products Funds Employed	224.9	224.2	
Printing Funds Employed	35.0	34.8	
	259.9	259.0	
Group EBIT / Funds Employed %	18	15	
ROSF %	18	14	



Consumer Products

A\$ Million

	Jun 08	Jun 09	
Sales	263.3	288.5 — 9% growth	/ 5% organic
	50.0	44.0	
EBITDA	50.0	41.2	
Depreciation / Amortisation	(3.0)	(2.7)	
EBIT	47.0	38.5	
	40		
EBITDA / Sales %	19	14	
EBIT / Sales %	18	13	
GEOGRAPHIC EBIT BREAKDOWN			
Australia	41.2	32.6	
International	5.8	5.9	
	47.0	38.5	
EBIT / Funds Employed %	21	17	



Consumer Products 2008/09 Trading Commentary

- Volatility in currency and materials costs
- A\$ decline pressured margins and inventory levels during the year. Cost of purchasing US\$1 increased by 50% between July 2008 and February 2009
- Profit restoration programme:
 - Increased prices wherever possible
 - Product cost reductions (in \$US)
 - Overhead reductions
 - New product introductions
- Focus on product innovation and cost control
- Organic revenue increase of 5% achieved with all major brands exhibiting growth



Printing A\$ Million

	Jun 08	Jun 09
Sales	70.7	68.4
EBITDA (before equipment leases)	10.2	9.2
Equipment lease expenses	(2.5)	(1.9)
Depreciation / Amortisation	(3.0)	(3.0)
EBIT	4.7	4.3
EBITDA (before equipment leases) / Sales %	14	14
EBIT / Sales %	7	6
EBIT / Funds Employed %	13	12



Amalgamation of Australian Consumer Products Operations / MD Change

- Effective July 2009 all accounting, logistics, IT and customer service centralised at Kingsgrove which is now head office of McPherson's Consumer Products
- Paul Maguire appointed CEO of McPherson's Consumer Products
- Around end-October, Paul Maguire succeeds David Allman as Managing Director of McPherson's Limited

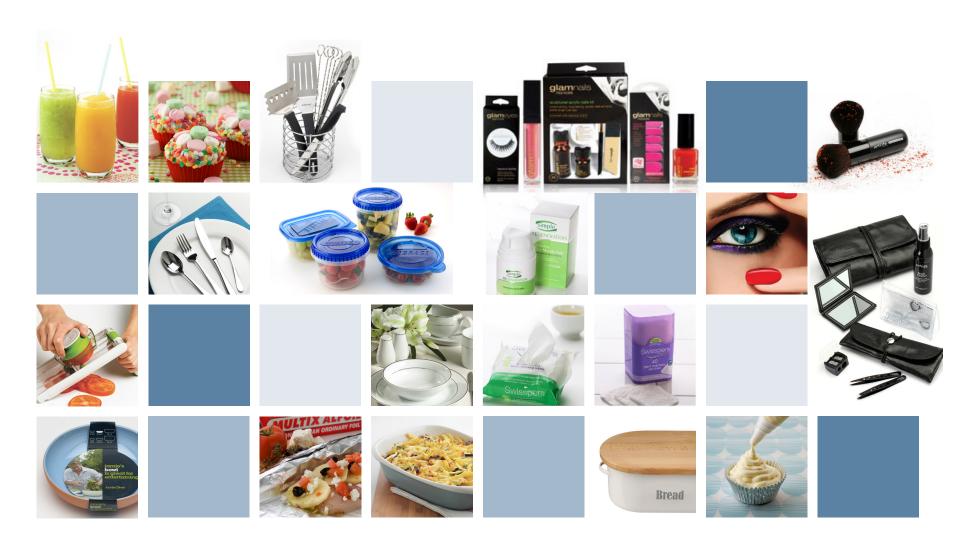


McPherson's Consumer Products

- Personnel 630 (FTE)
- Operations in Australia, New Zealand, Singapore and China
- Trading in North America
- Large, highly professional sourcing operation in China
- Sophisticated logistics capability
- Established relationships and credibility with a multiplicity of customers in various channels
- Strong track record of innovation



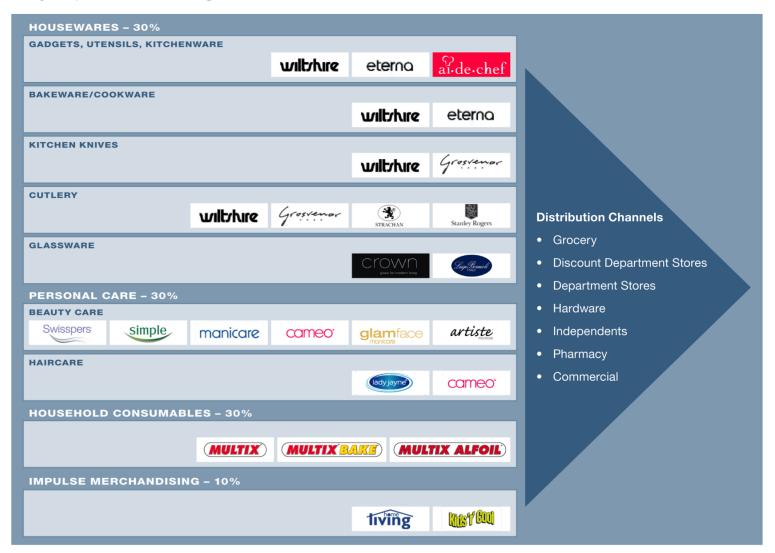
Diverse Product Portfolio





McPherson's Consumer Products

Major product categories/brands





Business Initiatives

- Restructuring/merger
- successful streamlining of the business now well underway
- Warehouse changes
- more effective distribution i.e. right products in the right places
- Quality Assurance review
- emphasis on improvements in operational efficiency
- Strategic review of brands
- prioritisation of brand initiatives for revenue and profit growth
- SKU count optimisation
- Innovation program
- pipeline of new product development to ensure growth
- Sourcing
- continued product profitability focus
- Bolt-on acquisitions
- an opportunity for the future



Company Financial Objectives

- Restore profitability to acceptable levels
- Reinstate dividend payments
- EPS growth driven by McPherson's Consumer Products